# SUBHASHIS DAS

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#### **Professional Summary**

A leader with a problem-solving attitude which excels at streamlining Sales operations to decrease costs and promote organisational efficiency. Offering smart & robust working mentality and history of success, Coordinating and monitoring operations across various departments. A strategic planner with proven ability to develop short & long term strategies, Worked with renowned corporates (Pidilite, Cadbury, TI Cycles (Murugappa group), Lumax, Krypton) that offers wide exposure on diverse environments.

#### Skills

- Sales & Marketing
- P&L ownership
- Negotiation & Conflict management.
- Sales planning & strategy

- Competition & Market trend analysis
- Key account, People & Team management
- B2C, Channel & Distribution management
- Leadership & Decision making

#### **Employment Scan**

April 2020-Current with **Krypton Industries Ltd-Kolkata** as **VP-National Head.** Responsible for company's two core business, **Krypton** PU Tyres **& iCare** medical rehab products(wheelchairs & more).

#### Key Responsibility:

- Financial
  - Overall ownership of sales: Develop & implement sales strategies to increase market share of each subcategory of products for each state in the region. Ensure month on month achievement of sales target by the team.
  - New product launches: Ensure revenue from sales of new products as per AOP.
  - o Distribution expansion: Drive incremental revenue from distribution expansion in the region.

#### • Customer orientation:

- Distributor/Dealer & complaints management: Retailer mapping, data management, quarterly collection of "No claims "document..
- Marketing: To develop an annual plan for promotions & advertising campaign, coordinate with all stake holders to ensure that channel partners are fully aware of and support the planned promotions.
- Merchandising: Oversee that all merchandising assistance(POS, Brochures etc) and advice provided to the channel partners to maximise sales.
- o Rebate & credit management(Review transit damage rebates & credit policy as per company guidelines)
- Competitor benchmarking: Gathering market/competitor intelligence from team & trade partners and create action plans accordingly.

#### • People orientation:

- Leadership: Lead & motivate sales team to establish coverage, distribution & display objectives to meet budget & other KRA's.
- Mentoring, supervision & people development: Provide necessary supports such as coaching,feedback,training & development to meet KRA's.
- Recruitement:Recruite & develop team members in creation of a talent pipeline to ensure business continuity in case of attrition.

#### Internal Business Process:

- o Market working plan: Ensure adherence to market working plan for self & team.
- Sales planning, process & forecast: Overseeing creation of daily/weekly/monthly Key partner wise, Category wise sales plan for the month and ensure adherence to key sales process.
- o Balanced billing: Focus to improve in sales billing phasing to reduce the month end skew.
- Outstanding management: Review average outstanding time to time as a % of sales and chalk out action plans to reduce the same.
- Inventory management: Ensure improvement in model wise/sku wise stock availability and proposal to clearance of non-moving stocks from the Depot & Distribution point with approvals.
- Reviews: conduct timely reviews with team and other stake holders as and when required to arrest any issue.

# Key Responsibilities:

Feb'16-March 20 with Lumax Auto Technologies Ltd-Pune (A division of Lumax Industries Ltd as GM-Sales & Marketing-New business & After market

- Handled a team of 14 members.
- Active role in company's vision & other long term new business projects (non-auto) through market research, mapping consumer needs & trends, Developing & executing new products, Tracking competitors to ensure sustainable growth
- Budget preparation, Evaluate effectiveness of marketing program Business development, new market development, Key account management, and customer relationship management.
- Reviews and analysis sales performances against budgets and plans to determine effectiveness.
- Recommends product lines by identifying new product opportunities, and/or product and service changes; surveying consumer needs and trends..
- Ensuring profitability

# Career Achievement- Key Highlights:

# VP-National Head-Krypton Industries Ltd,Kolkata

- Repositioned the entire brand strategy, Introduced new logo, new tagline, new brand communication.
- Restructured the channels and distribution system.
- Redone the product positioning & pricing strategy through right STP(segmenting,targeting,positioning) analysis.
- Introduced organised sales operation system, starting from A to Z.
- Handling a team of 18 members
- Filled the manpower GAP, realigned geographics, Trained and mentored the team to achieve the GOAL.
- 20220-21 Top end & bottom end growth for Tyre segment was-56% & 47% and for iCare(wheelchairs & more) top end & bottom end growth was-54% & 78%.

# GM-Sales & Marketing-Lumax Auto Technologies Ltd.Pune.

- Projected a business of Rs. 77 Cr in next 3 years which is totally new venture (bicycle) for the group.
- Single handedly developed all the products through competitive & trend analysis with the help of NPD team.
- Connected 2 international and 2 domestic brands to start with.

# Feb 2007– Jan'2016 with TI Cycles of India(Murugappa Group)-Chennai-as All India Head Retail, Aftermarket & BTL

# Head Retail, Aftermarket & BTL(T I Cycles of India(Murugappa Group), Chennai .

- Handled a team of 19 members & Revenue of INR 405 Cr/per annum in retail business and overall INR 465 Cr (with aftermarket & BTL).
- Was instrumental to introduce new retail brand "TRACK & TRAIL" in 2015 today it is a visible brand across India
- YoY growth recorded-Retail-14%, Aftermarket-10%., Retail contribution went to 30% in overall sale from 24%.

#### DGM/Regional Head -West -TI Cycles of India (Murugappa Group),Mumbai

- Was responsible for a revenue of INR 300 Cr/per annum.
- Acknowledged by senior management for bringing down market DSO from 45 to 24 days
- Pivotal in organized distribution first time in West for trade and distribution assisted in contributing towards sales by more than 50%.Implemented "Retail format" successfully in west zone.

Feb'03 – Jan'07 with Cadbury India Ltd as Sr. Sales Officer-South Gujarat-HQ-Surat.

• Played a major role in achieving prestigious MD Club Membership for consecutive year's (2004, 2005 & 2006) & went to Singapore to meet Regional Leadership Team (Asia-Pacific).Adjudged Best SO-West in 2004,2005..

Nov'97 - Jan'03 with Pidilite Industries Ltd as Sales Supervisor, South Mumbai-Mumbai.

• Ensured 92% market share in assigned territory through Reach, Penetration, Width and Retention. **Education:** 

Year	Qualification	Institution
2017	Certificate in Digital Marketing	NMIMS
1995	PGDBM	Institute of Modern Management
1992	B SC(Bio)	Calcutta University